

Summary of Comments on Slide 1

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Author: Presenter Subject: Presentation Notes

Date: 3/31/2015 4:21:41 PM

Thank you to the Labour Council for the opportunity to share the story of the library workers today.

Libraries and library professionals are under attack today but popular resistance has been strong. I am going to tell you about our successful community fightback campaign and not only how it was successful in beating back budget cuts, but how it brought a city together, and changed the way Toronto viewed its library workers.

I titled this presentation, BELIEVE. It's a simple title and it's a simple action but everything we did hinged on this and lead to our success.

Author: Presenter Subject: Presentation Notes

Our Public Library
Engaging Patrons: Fight back on the 2012
Toronto Budget & Beyond

- Where we began (Collective bargaining September 2009)
- THE Campaign (July 2011 January 2012)
- Collective bargaining (March 2012)
- Research Great Equalizer (November 2012)
- THE Second Campaign WOTS and the 2014 Budget (Fall 2013)
- Toronto today

Date: 3/31/2015 4:21:43 PM

I am going to talk about 4 things: where we began, the "popular resistance" campaign itself, and, the implications for collective bargaining which followed and where we are today.





Author: Presenter Subject: Presentation Notes

Date: 3/31/2015 4:21:44 PM

In 2009, we organized a campaign around collective bargaining which had many of the same themes as the 2011 – 2012 campaign and we thought was pretty successful.

It certainly energized our members. Social event to launch the campaign, twinned up with OPSEU LCBO many same issues around part-time work as we did, we created the flying squad which hit libraries and shared info with the public, t-shirts, buttons and bookmarks. With that bookmark, members of the public were asked to email the chair of the library board and their city councillor.

We got a few stories in the media, (we followed the strike of summer of 2009), our bargaining was very successful in that we were able to achieve resolution on some of our part-time issues as well as achieving some job creation language.

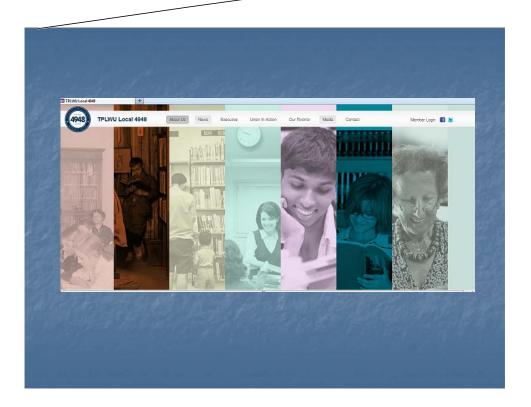
I should also tell you that we had separated from Local 416 the outside workers of the City of Toronto in April 2009 in the biggest recession during a bargaining year. 416 had changed leadership, the library workers ese



Author: Presenter Subject: Presentation Notes Date: 3/31/2015 4:21:45 PM

We knew we needed to do something more this time around. So I approached Bill Reno, President of Reno Associates, and asked him to come aboard. I knew I had my man when he showed me his library certificate from 1958 from the Peterborough Public Library. He was as passionate about the library as I was.

First thing Bill asked was did we have a "Friends of the Library" group of supporters that we could use. The answer was no. So we had a pretty big task before us. We knew the public supported us but we couldn't call on one person, not one, to help us out.

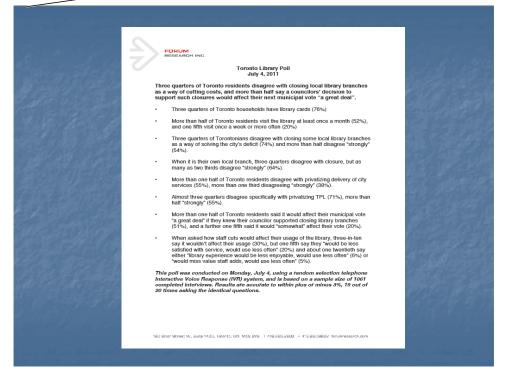


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So we started to build our website for the local which would highlight our workers and the work that they do and the challenges they face.

Note bookmark.



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Next, we commissioned a poll by Forum Research which gave us some pretty dynamite information. 75% of Torontonians used libraries. (knew this from ugnt statistics). 71% were against privatizing the library, and 50% said it would affect their vote a great deal if they knew their councillor supported closing libraries.

Forum also organized two focus groups with the public to hone our direction.

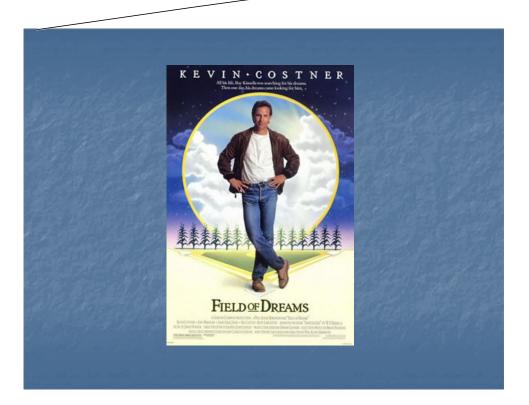
Date: 3/31/2015 4:21:46 PM

Author: Presenter Subject: Presentation Notes Date: 3/3 We had a launch at city hall on July 13th to not a lot of fanfare.

And then this is where it gets interesting.

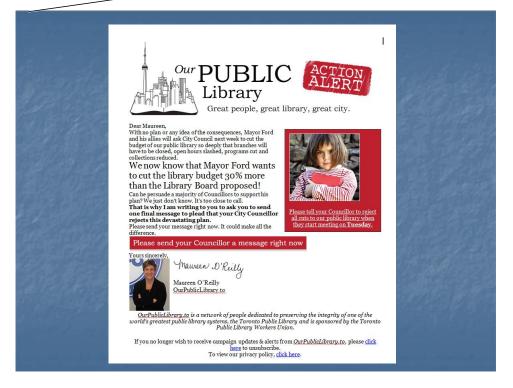
Ourpubliclibrary.to





Author: Presenter Subject: Presentation Notes Date: 3/31/2015 4:21:47 PM
Step back a moment and talk about the technology that made our campaign possible.

Remember the line from that film, "Build it and they will come". Biggest lesson learned. We had created a vehicle that was easy for Torontonians to support us.



Author: Presenter Subject: Presentation Notes

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"Project Rescue" Ourpubliclibrary.to

Social advocacy software. Licensed for \$13,000. Strong social media connection. Easy to tweet and FB. Key was that it generated individualized emails to councillors based on the participant's postal code. You could then personalize the message or use ours.

So it made councillors accountable to their constituents.

And then we took it one step further, it asked you if you wanted to be kept informed of the campaign. So from time to time we generated what we called an action alert on some issue that grows people's information and involvement.

So we were ready.





Author: Presenter Subject: Presentation Notes

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Being prepared but also responding to opportunities.

A member phoned me and said did you hear what Doug Ford said about the library – member driving in at 6 am on the Gardiner and listening to CFRB 1010.

Of course I said no but I phoned up Bill and said Doug said something interesting, can you look into it. And this is what he said.

Lost my opportunity to send Doug a toonie for sticking his foot in his mouth time after time.

Why the library? Mike Harris failed teacher so he attacked teachers. But what connection did the Fords have to the library? None of them were users of the library. Something I was reading the other day about how the Fords presented themselves as just one of the people. So I think they thought the library was the symbol of elitism and they were going to take it down and boy were they wrong.

This thinking obviously still persists. We saw a lot more of it in the municipal election. And just recently again at the 2015 budget debate. Rob as per usual put forward 31 crazy motions. 1 and ½ passed. But 3 were about the library. The same three that he had put forward in 2014. Why does he keep doing this?



Author: Presenter Subject: Presentation Notes Date: 3/31/2015 4:21:49 PM
I like to refer this to as the "Doug speaks, Margaret tweets" phase and our campaign exploded.

Author: Presenter Subject: Presentation Notes Share with you some of our cartoons.

Date: 3/31/2015 4:21:49 PM





Date: 3/31/2015 4:21:50 PM

Author: Presenter Subject: Presentation Notes
Campaign wise, strategy wise this is the best cartoon.







Author: Presenter Subject: Presentation Notes Date: 3/31/2015 4:21:51 PM And while all of this was going on, those emails kept coming in.

To date, we had had 61,246 emails go to city hall and the library board. For the November library board meeting, the board chair received 10,000 communications on the latest budget cuts proposal.

I am told by city councillors that our campaign has set a new bar for organizing. This is the most emails that have ever gone to city hall on an issue. The next highest was transit city at 15,000 and the next to that was the cancellation of the vehicle registration tax that generated 2,000 emails.

This was all accompanied by deputations galore including the infamous 24 hour meeting. Again, it was a love in for libraries.



Lessons Learned

- Get the best team
- Make it easy for the public to participate
- Go out to the community
- A little lady luck
- **\$\$\$\$**
- keep it interesting (the contest)
- Research/polling

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Lessons Learned

Get the best team (passionate, committed, ability to respond to new developments immediately)

Make it easy for the public to participate, focus their participation

Give the public a role and go out to them

A little lady luck

\$\$\$\$

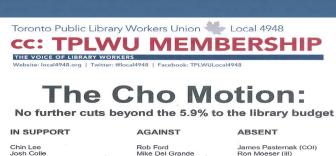
Keep it interesting (the contest) – Fords underestimated. 19 million visits. All the contest entrants told heartbreaking stories about what libraries meant to them.

Research/Polling

The other big lesson on learned through all of this is that there is not one answer to anything or one thing to do that will change everything. These are long fights and you just have to keep going, trying different things, accepting as many invitations that you can, and on and on. You don't know what is going to resonate with any one member of the public, with any one taxpayer, with any one citizen.

Some have come up to me and said, oh you guys had it easy, everyone likes libraries. Yes they do. But remember what I said in the beginning. We had no one.

We now have a list of over 50,000 active participants. We started off at zero.



Chin Lee Josh Colle Josh Matlow Mary-Margaret McMahon Ana Bailao Raymond Cho Anthony Perruzza Cglenn De Daermaerker Shelley Carroll Sarah Doucette Paula Fletcher Maria Augimeri Maria Augimeri John Filion Make Layton Kristyn Wong-Tam Mary Fragedakis Adam Vaughan Janet Davis Joe Mihevc Pam McConnell Gord Parke Gord Perks Gloria Lindsay Luby

James Pasternak (COI) Ron Moeser (ill)

Peter Milczyn Vincent Crisanti John Parker Giorgio Mammolitti Cesar Palacio* David Shiner Michael Thompson Karen Stintz Frank DiGiorgio Gary Crawford Michelle Berardinetti Jaye Robinson*

Doug Ford Mark Grimes Doug Holyday Norm Kelly Denzil Minnan-Wong Frances Nunziata Paul Ainslie*

The motion was passed 22 to 21. The councilors in the "against" column wanted in effect an 8% cut to the library budget (as per a recommendation by the City of Toronto Executive Committee who just days before the vote moved away from the original 10% cut).

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The story had a happy ending. We won the vote, narrowly, but we won. 22 to 21. We stopped the immediate damage to the library. Alas, we lost 107 ftes but we prevented the closure of libraries, programme cuts and cuts to the collection budget.

Similar vote result, 23 to 20 on the restoration of the security guards at the library.

Collective Bargaining and the Strike

January 2013 – March 2013

CUPE Toronto Winter 2012 Public Services/Labour Relations Survey – Wave Four (March 9-12, 2012)

REPORT: March 13, 2012





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Author: Presenter Subject: Presentation Notes
Budget battle ended on January 17, 2012.

Date: 3/31/2015 4:21:55 PM

The two other municipal locals were already in bargaining and we needed to get to bargaining ourselves. I am not going to go into the details of that, it was all about precarious work, but I want to show you how the campaign helped us to craft a positive view of our strike.

CUPE was doing a lot of polling for us at the time. This poll was taken the week before we went out on strike on St. Patrick's Day, March 17th,

I am going to go thru these slides quickly but I want you to concentrate on the titles of the slides.

The majority of Torontonians sympathize with the librarians in the current negotiations In City/library worker negotiations, sympathize more with...

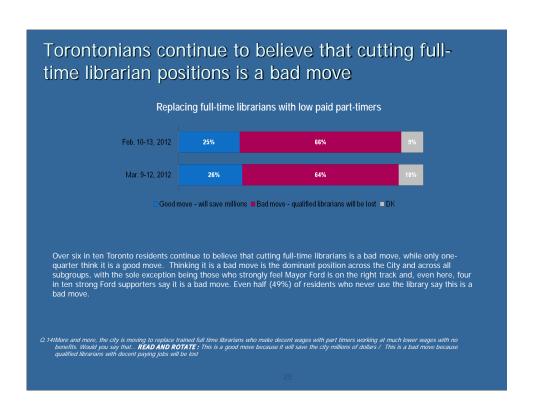


■ Neutral/Both ■ DK

Although just over four in ten residents *generally* support the City in labour negotiations, in the dispute with librarians the City loses ground: six in ten sympathize with the library workers in this fight.

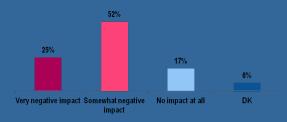
Support for the workers is the dominant view across the City and across most population subgroups, even among groups less likely to use the library's services (although there is somewhat more expressed support for the City among those groups). The only groups more likely to support the City than the librarians in this dispute are those who generally support the City (49%) and those who believe Mayor Ford is on the right track (47%). It should be noted, however, that even one-third of those who strongly support the way Mayor Ford is addressing the City's priorities say that they support the library workers.

O.13 There are contentious negotiations happening right now between the City of Toronto and its library workers. Whose side are you on? Would you say that you are more sympathetic to the City or more sympathetic to the library workers?



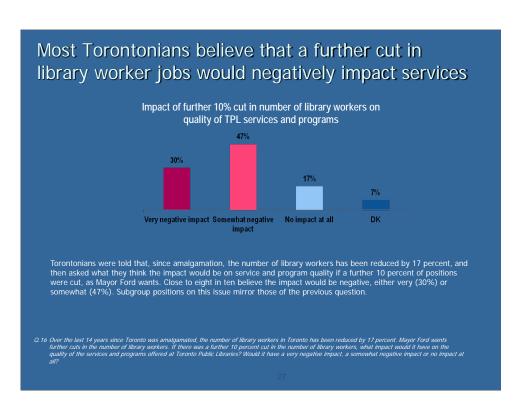
Three-quarters of residents believe there would be a negative impact if there were fewer full-time librarians

Impact of fewer full-time librarians and more reliance on part-time workers on quality of TPL services and programs



Just over three-quarters (77%) of residents say there would be at least some negative impact on the quality and variety of TPL services if there are fewer full-time librarians and more part-time workers; belief that the impact would be very negative is held by one-quarter of residents, while only about one in six think there would be no impact. That the impact would be very negative is highest among residents aged 50 and over (33%), women (31%), residents of Toronto/East York (36%), those in a public sector union (48%), and those who use the library frequently (33%) or sometimes (30%). Thinking the impact would be very negative is also higher among those who typically support the front-line workers in labour disputes, those who feel a strike would be justified if the City cut jobs and benefits, and those who believe Mayor Ford is on the wrong track. Even a majority of strong Ford supporters (58%) believe the

0.15|\(\text{Tipa0}\)\)\(\text{ofirthis approach\(^{\text{hicothe}}\)\)\(\text{berriegative}\)\)\(\text{per}\)\(\text{there are much fewer full-lime trained librarians and a greater reliance on part-lime workers. \(What impact do you link this would have on the quality and variety of services offered at Toronto Public Libraries? \(Would it have a very negative impact, a somewhat negative impact or no impact or a limpact or all \(Text{impact}\)\(\text{there}\)\(\text{ther





Author: Presenter Subject: Presentation Notes

Date: 3/31/2015 4:21:57 PM

I don't think we would have had that kind of response had we not run our campaign to show that we were the defenders of the library service. Our second campaign now focused on the workers at the library.

As I said we did go out on strike. It was a very positive experience. There was a long list of concessions that we were able to beat off. Job security was key. 11 years versus 15.

Author: Presenter Subject: Presentation Notes Tremendous support for strike issues. Date: 3/31/2015 4:21:58 PM

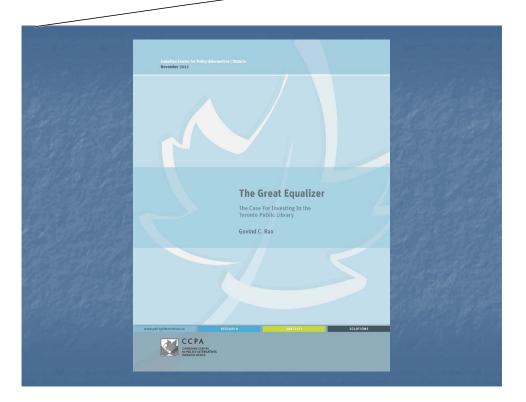
Play video. Member made. Not best quality but best spirit. We were out for 11 days.



Author: Presenter Subject: Presentation Notes Date: 3/31/2015 4:21:59 PM
WOTS - Must continue that community involvement – especially when we don't need something from them!

Research Phase: Loading the Canons

Word on the Street and 2013 Budget September 2012 – January 2013



Author: Presenter Subject: Presentation Notes Date: 3/31/2015 4:22:00 PM
The Canadian Centre for Policy Alternatives issued this report on the budget for the TPL. It looks at budget over a 20 year period. Enormous cuts including 25% staff.

Title here is key. The case for reinvesting in TPL.

Author: Presenter Subject: Presentation Notes

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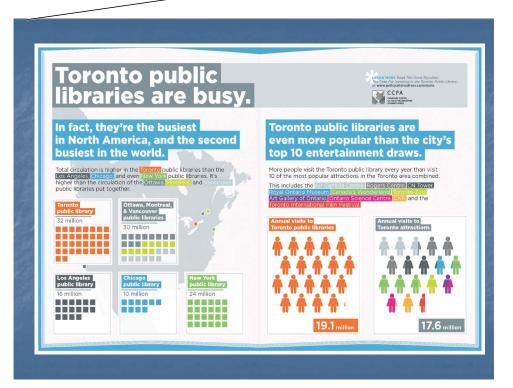
I think this sets the tone for the report beautifully. Very fortunate again in that we found an economist who is as passionate about the library as we are.

"When you are growing up, there are two institutional places that affect you most powerfully: the church, which belongs to God, and the public library, which belongs to you. The public library is the great equalizer."

Keith Richards

Author: Presenter Subject: Presentation Notes
Cuts are being made in this context.

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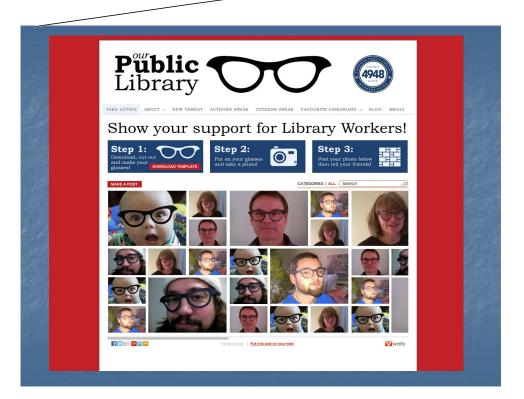


THE SECOND Campaign

Word on the Street, Library Budget Forum at City Hall and the 2014 Budget September 2013 – January 2014

Author: Presenter Subject: Presentation Notes Second campaign Date: 3/31/2015 4:22:04 PM

Visual petition - glasses

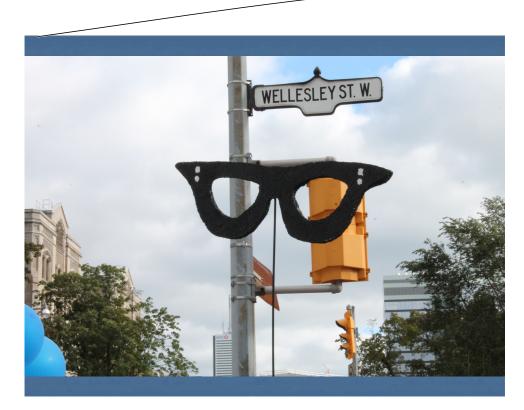




Author: Presenter Subject: Presentation Notes
We took a photo booth to the Word on the Street.

Date: 3/31/2015 4:22:04 PM

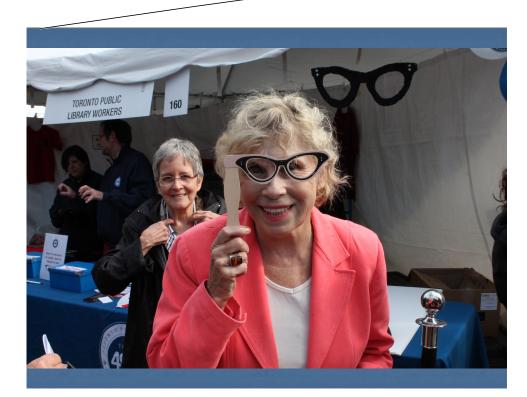
Share some pictures of our day at Word on the Street



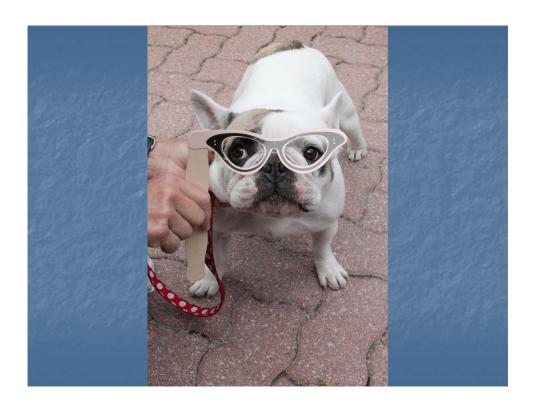


Author: Presenter Subject: Presentation Notes Sylvia Fraser

Date: 3/31/2015 4:22:05 PM





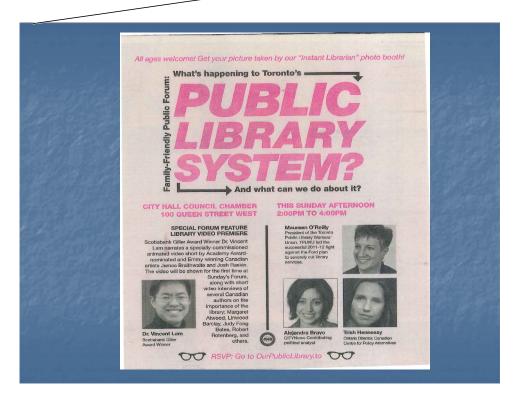


Date: 3/31/2015 4:22:07 PM

Author: Presenter Subject: Presentation Notes

Ontario Premier Kathleen Wynne and Linwood Barclay





Date: 3/31/2015 4:22:08 PM

Author: Presenter Subject: Presentation Notes Date: 3/3 First ever library budget forum on Sunday November 24, 2013

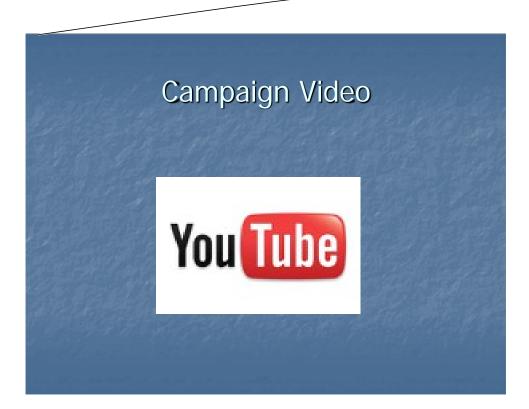
Author: Presenter Subject: Presentation Notes Date: 3/31/2015 4:22:08 PM
Packed the City of Toronto council chamber and debuted our second cartoon



Author: Presenter Subject: Presentation Notes

Date: 3/31/2015 4:22:09 PM

Vote was 41 to 2 – with only Rob and Doug Ford dissenting. Much better than that first vote.



Author. Presenter Subject: Presentation Notes Date: 3/31/2015 4:22:09 PM
This is what our goal is according to all the advertising people and strategists. This is what we need to do.

Change the conversation

We have an Important Role to Play!

CUPE National Library Workers Committee – foremost role is to increase library workers profile across Canada

Ontario Library Workers Committee – foremost role is to increase the profile of library workers in the province

CLA, OLA

Library Technicians Association

ischoole

College

Publishin

Library Board

City Council

Arts Celebrations like Word on the



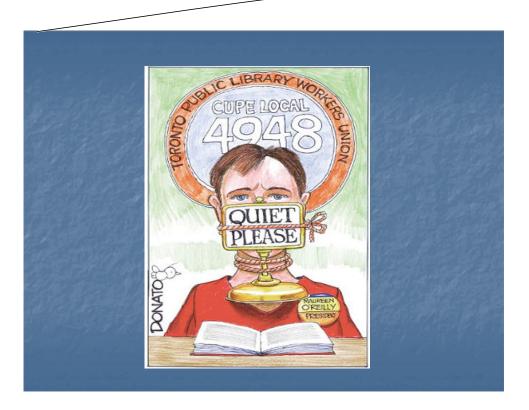
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Author: Presenter Subject: Presentation Notes

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Library Workers have an important role to play in changing the conversation. Suggested avenues for change. We must meet our opponents in their arena.

How will we know if we are successful? Share with you two slides.



Date: 3/31/2015 4:22:10 PM

Author: Presenter Subject: Presentation Notes Da Looks like a very critical cartoon – coming from the Sun.

Astonishing really. Why? We made councillors accountable to their constituents.

This was like some new concept that we had created. Hence, the cartoon in the Sun. Sue Ann Levy took to calling me "Mad Mo" because I dared to hold politicians accountable to their actions.

For example, Councillor Jaye Robinson who sits on the TPLB kept insisting to me that she is a library supporter even though she voted against the motion each and every time.

Date: 3/31/2015 4:22:11 PM

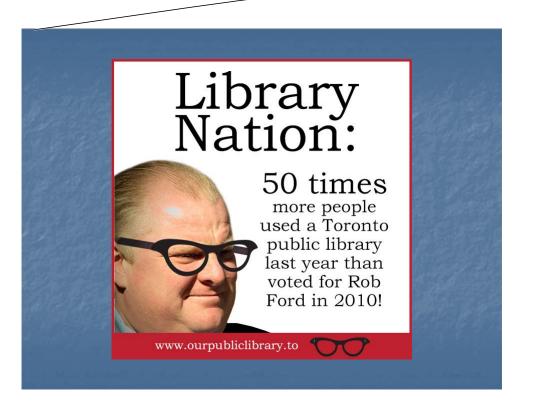
Author: Presenter Subject: Presentation Notes

Share this slide with you. From NY Occupy movement.



What is next? Toronto Today

2014 Municipal Elections



Author: Presenter Subject: Presentation Notes

Date: 3/31/2015 4:22:12 PM

And then there is 2014 and the municipal elections. Go back to our first polling, if you knew your city councillor voted to close libraries, would you support them in the next municipal election? We will make the library an election issue for Torontonians to ask their local candidates. More importantly, can we afford to elect a mayor who does not support the library?



Author: Presenter Subject: Presentation Notes Date: 3/31/2015 4:22:13 PM
This is myself and Olivia Chow a candidate for mayor of Toronto. We are at a labour council event and the library workers were asked to man the book to sell her biography.



Author: Presenter Subject: Presentation Notes

Date: 3/31/2015 4:22:15 PM

You and I have it within us to make those changes that are needed because we believe in librarians and libraries. Each and every one of you in the room can substitute your own experiences into that phrase:

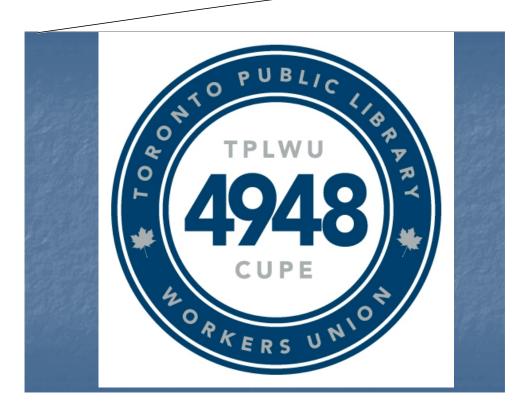
Hydro worker and you believe in power being delivered equally to all of our citizens – ice storm

Child car worker and you believe in a \$15 a day service that benefits everyone in our community

You are a progressive and you believe in creating a better Canada for all of us

On a final note, remember I said we began this journey in 2009. We have gotten a lot of credit for our campaign but our work is not over. Our collective agreement expires at the end of this year and we have already begun plotting our campaign with a September launch date. So watch for us.

Thanks.



Author: Presenter Subject: Presentation Notes Q&A

Date: 3/31/2015 4:22:15 PM

Branding is big these days. Buttons, bookmarks, eyeglass cleaners and glasses. Have fun. 3 bags to give away.

What union do we belong to? CUPE

The number of votes apart that we won the 2012 budget fight on – known as the Cho motion?

What derogatory name did Margaret Atwood have for Rob and Doug Ford? The twin Ford mayors.